



THE MAKATET ROADMAP OVERVIEW



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THE MAKATET ROADMAP



The Makatet Roadmap is the National Framework for the Socio-Economic Inclusion of Refugees represents a transformative shift in Ethiopia's approach to forced displacement, moving beyond traditional humanitarian aid toward a sustainable development led model.

OBJECTIVE

The Makatet Roadmap's overarching objective is to enhance the **self-reliance** and socio-economic **inclusion** of refugees and revitalization of **host communities** in Ethiopia through a **government-led, climate-sensitive, cost-effective**, and **sustainable** approach, thereby creating a comprehensive national refugee inclusion agenda that builds on and consolidates Ethiopia's longstanding and progressive efforts in the area.

VISION

All **refugees and host communities** live peacefully, attain **self-reliance**, build **resilience**, and enjoy decent and **productive lives**. Host communities will benefit from **improved social services** and **economic opportunities** as a result of hosting refugees while refugees will benefit from further **access** and **inclusion** into strengthened **national systems** and **economic opportunities**.

GUIDING PRINCIPLES

Whole of Government-led approach | Sustainable Programming | Prioritized and Phased Implementation | HDP Nexus | Responsibility-sharing | Refugees as part of the Solution | Protection Mainstreaming



PILLARS OVERVIEW



1 PILLAR ONE ENVIRONMENTAL PROTECTION & CLIMATE RESILIENCE



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2 PILLAR TWO ECONOMIC INCLUSION



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3 PILLAR THREE PROTECTION & DURABLE SOLUTIONS



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4 PILLAR FOUR ACCESS TO BASIC & SOCIAL SERVICES



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5 PILLAR FIVE CAPACITY AND SYSTEMS DEVELOPMENT



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6 PILLAR SIX PARTNERSHIPS, COORDINATION AND ADVOCACY



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PILLAR ONE



1 ENVIRONMENTAL PROTECTION & CLIMATE RESILIENCE



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1 **PILLAR ONE** **ENVIRONMENTAL** **PROTECTION &** **CLIMATE** **RESILIENCE**



OBJECTIVE

Protect natural assets and expand clean energy access to build climate resilience for refugees and hosts.

SUMMARY

Advance reforestation, watershed management, clean cooking and electrification in refugee-hosting areas, aligned with NDCs and national electrification plans.

KEY COMPONENTS

Grid / off-grid electrification (solar mini-grids, household solutions)
Clean cooking rollout (energy-efficient stoves, alternative fuels)
Land restoration, nurseries, watershed management
Sustainable waste management and pollution reduction
Mobilize climate finance and carbon/offset opportunities

KEY RISK / ASSUMPTION:

Limited climate finance and technical capacity — assumes donor/private co-financing.

QUICK WIN

Pilot a solar mini-grid + household clean-cooking package in one high-priority site.
Pilot plantation of multi-purpose trees

LINK TO NATIONAL PROGRAMMES

Supports National Electrification Strategy and Ethiopia's NDC commitments.

KEY STAKEHOLDERS

EPA, RRS, MoA, Regional Bureaus, EEU, MoWE, MILL



MILESTONES

YEAR 1

National baseline on refugee-hosting energy access and environmental degradation completed; priority sites selected for electrification & clean cooking rollout

Existing national environmental & energy transition plan for refugee-hosting areas consolidated

YEAR 2

Refugee-hosting areas formally included in national climate and adaptation programming

YEAR 3

Pilot climate-resilient land restoration, reforestation, and clean energy interventions operational in priority hosting areas

YEAR 4

Connection to grid's power system and the introduction of off-grid electrification systems, particularly solar energy solutions, introduced and scaled up

YEAR 5

Refugee-hosting areas transitioned into climate-resilient production landscapes with sustainable energy systems embedded



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PILLAR TWO

ECONOMIC INCLUSION



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THE MAKATET ROADMAP

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PILLAR TWO
**ECONOMIC
INCLUSION**



OBJECTIVE	Enable refugee economic participation through jobs, skills, finance and private-sector links
SUMMARY	Operationalize right-to-work, expand TVET and job-matching, improve financial/digital inclusion and pilot private-sector value chains
KEY COMPONENTS	Implement right-to-work SOPs and streamline admin processes Scale TVET, skills profiling and job-matching platforms Expand access to finance (bank accounts, revolving funds, microfinance) Private sector engagement and value-chain pilots Strengthen digital infrastructure/connectivity Strengthen existing Livelihood and agricultural opportunities, including irrigation development
KEY RISK / ASSUMPTION:	Low private-sector interest in remote sites; assumes incentives/PPP models
QUICK WIN	Launch job-matching pilot linking trainees to local employers in an urban/settlement site
LINK TO NATIONAL PROGRAMMES	Aligns with Employment Policy, Digital Ethiopia and Ten-Year Plan
5-YEAR NOTE	Scale inclusion into national labor markets and safety nets
KEY STAKEHOLDERS	RRS, MoLS, MoTRI, Regional Bureaus, WB, GIZ

MILESTONES

YEAR 1

Standard Operating Procedure for implementation of refugees' right-to-work directive developed

Existing labor market assessments reviewed and analyzed; rapid assessment on refugee's digital and financial literacy conducted

YEAR 2

National job-matching and skills profiling platforms and certification recognition mechanisms established

YEAR 3

Refugees connected to formal financial systems and digital economic platforms

Digital infrastructure expanded, including broadband connectivity in refugee hosting areas

YEAR 4

Private sector engagement strategy operationalized and anchored around structured value-chain pilots in refugee-hosting areas

YEAR 5

Refugee-inclusive livelihood systems embedded within national economic programs (e.g. safety nets, climate-smart agriculture models)





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PILLAR THREE

PROTECTION & DURABLE SOLUTIONS



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3 PILLAR THREE PROTECTION & DURABLE SOLUTIONS



OBJECTIVE	Strengthen asylum systems, protection services and pathways to durable solutions
SUMMARY	Reinforce registration/ID/RSD, reduce documentation backlogs, expand GBV/child protection and operationalize MRCTDs
KEY COMPONENTS	Strengthen registration, RSD capacity and documentation issuance (NID/CRVS integration) Expand GBV and child protection via OSC model and national platforms Protection monitoring, feedback/complaint mechanisms and legal aid/mobile courts Facilitate travel documents, resettlement and complementary pathways Targeted humanitarian assistance for new arrivals and persons with specific needs
KEY RISK / ASSUMPTION:	Capacity and IT interoperability constraints; assumes prioritized TA
QUICK WIN	Mobile registration/ID drives in two priority settlements to reduce backlog
LINK TO NATIONAL PROGRAMMES	Anchored in Refugee Proclamation and national CRVS/NID programs
5-YEAR NOTE	Full integration into national ID and MRCTD issuance operational. Traditional durable solutions remain available.
KEY STAKEHOLDERS	RRS, UNHCR

MILESTONES



YEAR 1

Protection service SOPs and documentation backlog reduction initiated

YEAR 2

SOP developed for providing comprehensive and targeted humanitarian assistance to refugees with specific needs

National GBV and child protection service platforms expanded to refugee populations (via OSC model)

Refugees' integration into national ID and civil registration systems scaled

Machine-readable documentation and travel identity systems operationalized

YEAR 4

Protection monitoring system established across camp and urban refugee settings



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PILLAR FOUR

ACCESS TO BASIC & SOCIAL SERVICES



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PILLAR FOUR

4 ACCESS TO BASIC & SOCIAL SERVICES



OBJECTIVE	Ensure refugees and hosts access quality education, health, WASH and housing via national systems
SUMMARY	Upgrade infrastructure, integrate services into national systems, and pilot sustainable financing (e.g., CBHI)
KEY COMPONENTS	Infrastructure upgrades for schools, health centers, WASH and housing Inclusion of refugees into education and health systems (EMIS/HMIS) CBHI pilot expansion and sustainable health financing models Utility models with equitable tariffs/subsidies and capacity support Market-based housing solutions; transfer of humanitarian-run schools where feasible
KEY RISK / ASSUMPTION:	Fiscal and HR shortages; assumes donor bridging finance and government uptake
QUICK WIN	Transition 12 primary schools and 10 health centers into the national system in year 1
LINK TO NATIONAL PROGRAMMES	Supports Education and Health Sector plans and Ten-Year Development Plan
5-YEAR NOTE	Prioritized investments lead to systematic refugee inclusion in services
KEY STAKEHOLDERS	RRS, MOF, UNHCR, MOPD, UNHCR and respective line ministries and bureaus

MILESTONES



YEAR 1

A baseline National inclusion capacity assessment and stakeholder mapping undertaken

YEAR 2

Refugees included in sustainable health financing mechanisms (CBHI pilot expansion)

Adequate implementation plan developed to transform selected refugee camps into sustainable urban settlements

YEAR 3

Selected education and health facilities begin integration into national service systems with sustainable financing

YEAR 5

Infrastructure upgrades and constructions finalized for water supply systems and sanitation, schools and health facilities



PILLAR FIVE

5 CAPACITY AND SYSTEMS DEVELOPMENT



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PILLAR FIVE

CAPACITY AND SYSTEMS DEVELOPMENT



OBJECTIVE	Build institutional capacity, SOPs and interoperable systems for sustainable inclusion
SUMMARY	Strengthen RRS and line ministries, develop SOPs, integrate digital services and implement capacity assessments
KEY COMPONENTS	National inclusion capacity assessment and area-based planning SOPs, manuals and first-priority implementation plan Digital integration: NID/CRVS/BIMS/DRCS interoperability and MIS Strengthen RLOs/CBOs and local government capacity Fiscal impact analysis and resource-mobilization framework
KEY RISK / ASSUMPTION:	Interoperability and data protection challenges; assumes agreed standards and TA
QUICK WIN	Rapid capacity gap assessment, Organizational Development and targeted training for RRS regional units.
LINK TO NATIONAL PROGRAMMES	Foundational pillar enabling all others; aligns with national digital strategies
5-YEAR NOTE	SOP institutionalization and interoperable systems across regions
KEY STAKEHOLDERS	RRS, MOF, UNHCR, MOPD, UNHCR

MILESTONES



YEAR 1

A baseline National inclusion capacity assessment and stakeholder mapping undertaken

An area-based implementation plan developed in all refugee hosting regions

YEAR 2

Implement capacity and organizational development programmes for RRS, RLOs, CBOs, and other federal/regional/ local government authorities initiated

YEAR 3

Refugees included in National information management systems, including child protection, GBV, HMIS, EMIS, LMIS, etc. and comprehensive digital framework created that links government e-services for refugees

YEAR 4

Establishing standardized methods for collecting, compiling, and disseminating data, ensuring comparability and accuracy as per government system and International Recommendations on Refugee Statistics (IRRS)





PILLAR SIX

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PARTNERSHIPS, COORDINATION AND ADVOCACY



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6 **PILLAR SIX** **PARTNERSHIPS, COORDINATION AND ADVOCACY**



OBJECTIVE	Establish functional coordination, refugee engagement, advocacy and resource mobilization systems
SUMMARY	Operationalize Steering Committee, Secretariat, Technical Committees, Advisory Forum and meaningful refugee representation; deliver advocacy for responsibility-sharing
KEY COMPONENTS	Operationalize national → regional → woreda coordination architecture Structured, representative refugee engagement mechanisms at all levels Multi-stakeholder Advisory Forum and private-sector engagement Communication & advocacy strategy and pledge-update process Joint planning, “one plan, one report” modality
KEY RISK / ASSUMPTION:	Fragmented reporting and weak vertical coordination; assumes Secretariat capacity
QUICK WIN	Convene inaugural National Makatet Steering Committee meeting with clear decisions
LINK TO NATIONAL PROGRAMMES	Enabling pillar to align stakeholders and mobilize resources
5-YEAR NOTE	Functional coordination with routine joint reviews and sustained donor engagement
KEY STAKEHOLDERS	RRS, MOF, UNHCR, Regional presidents’ offices, ACSO, MOPD, GIZ

MILESTONES



YEAR 1

Makatet coordination structure operational at federal and regional levels

Operational tools (SOPs and programs) put in place to support the organization and functions of RLOs

Develop partnership, resource mobilization and communication strategy and initiate advocacy for resource mobilization

Refugee participation mechanisms established within Makatet coordination structures

YEAR 3

Impactful advocacy campaigns conducted to increase awareness of Ethiopia's refugee integration efforts

YEAR 4

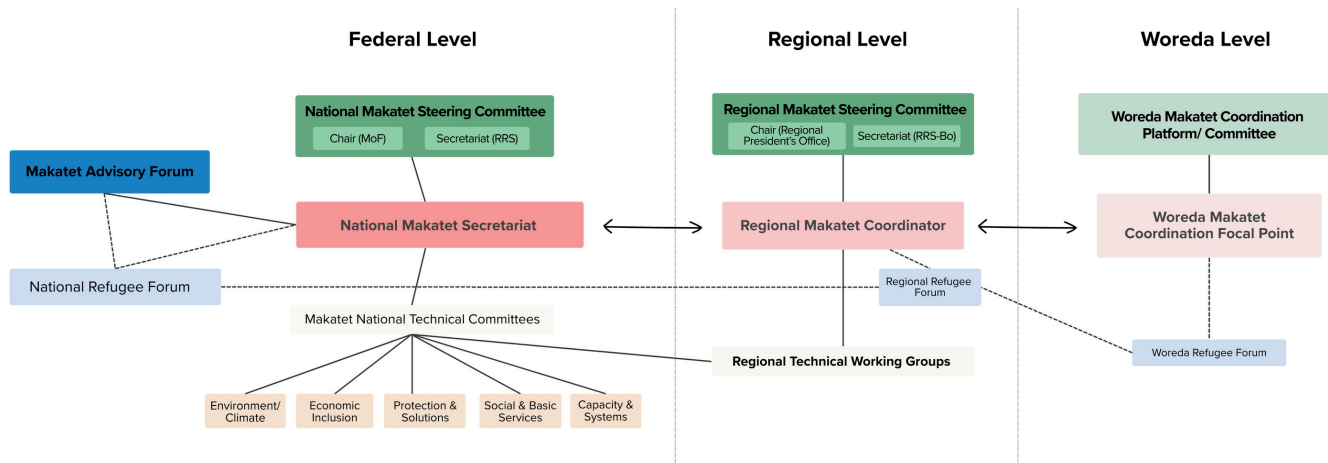
Coordination for private sector engagement operationalized

YEAR 5

Lessons learned through the implementation systematically and documented Final stakeholder summit held to gather strategic recommendations



PILLAR SIX **6** PARTNERSHIPS, COORDINATION AND ADVOCACY







FEDERAL DEMOCRATIC REPUBLIC OF ETHIOPIA

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